-1-	Independent Auditor's Report
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SCRIMGEOUR & COMPANY CPA PROFESSIONAL CORPORATION

INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers of the Township of Blandford-Blenheim

Opinion

We have audited the accompanying financial statements of Township of Blandford Blenheim (the "Township"), which comprise the Statement of Financial Position as at December 31, 2019, and Statements of Operations and Accumulated Surplus, Cash Flows and Change in Net Financial Assets for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Township of Blandford Blenheim as at December 31, 2019 and its financial performance and its cash flows and change in net financial assets for the year then ended in accordance with Canadian public sector accounting standards.

Basis of Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Township in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Township's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Township or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Township's financial reporting process.

SCRIMGEOUR & COMPANY CPA PROFESSIONAL CORPORATION

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Township's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Township to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

June 17, 2020 London, Canada Scringeous & Lompany Licensed public accountant

TOWNSHIP OF BLANDFORD-BLENHEIM STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2019

	2019)	2018
FINANCIAL ASSETS			
Cash (note 3)	\$ 5,370,452	2 \$	6,318,423
Taxes receivable	903,31	1	1,683,917
Accounts receivable	1,203,22	4	797,609
	7,476,99	0	8,799,949
LIABILITIES			
Accounts payable and accrued liabilities	1,654,82	5	3,196,410
Deferred revenue (notes 1.g and 6)	1,342,34	1	2,277,201
Net long-term liabilities (note 7)	950,50	3	1,210,408
	3,947,672	2	6,684,019
NET FINANCIAL ASSETS	3,529,31	8	2,115,930
NON-FINANCIAL ASSETS (note 1.d)			
Tangible capital assets (note 1.e) (Schedule 1)	37,922,53	3	35,693,084
Capital work in progress	444,96	3	201,693
Prepaid expenditures	38,98	7	59,583
	38,406,49	3	35,954,360
ACCUMULATED SURPLUS (note 8)	\$ 41,935,81	1 5	38,070,290

TOWNSHIP OF BLANDFORD-BLENHEIM STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS FOR THE YEAR ENDED DECEMBER 31, 2019

	Budget 2019	Actual 2019	Actual 2018
REVENUE			
Taxation revenue	\$ 5,363,773	\$ 5,314,479	\$ 5,111,997
User charges	759,844	860,270	744,055
Government grants	2,078,109	2,764,644	2,339,490
Investment income	71,378	122,266	94,217
Penalty and interest on taxes	130,000	156,651	167,895
Other	50,000	49,464	192,625
	8,453,104	 9,267,774	8,650,279
EXPENDITURES		 	
General government	888,845	883,393	1,013,074
Protection to persons and property	2,370,700	2,337,527	2,271,815
Transportation services	7,274,186	3,500,329	3,372,645
Health	102,947	135,361	78,838
Recreation and cultural development	784,112	1,041,533	988,528
Planning and development	67,557	75,132	71,486
	 11,488,347	7,973,275	7,796,386
(Excess operating expenditure over revenue) before other revenue (expenditures)	(3,035,243)	1,294,499	853,893
OTHER REVENUE (EXPENDITURES) Government transfers related to capital Developer and other contributions	2,000,000	2,054,825	176,400
related to capital	230,970	627,209	441,355
Gain (loss) on disposal of capital assets	35,000	(111,012)	402,126
	 2,265,970	 2,571,022	 1,019,881
Excess revenue over expenditures for the year	 (769,273)	3,865,521	1,873,774
ACCUMULATED SURPLUS, BEGINNING OF YEAR	38,070,290	38,070,290	36,196,516
ACCUMULATED SURPLUS, END OF YEAR (note 8)	\$ 37,301,017	\$ 41,935,811	\$ 38,070,290

TOWNSHIP OF BLANDFORD-BLENHEIM STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2019

		2019	2018
OPERATIONS			
Excess revenue over expenditures (page 4)	\$	3,865,521	\$ 1,873,774
Non-cash changes to operations			
Amortization of tangible capital assets		1,753,514	1,665,025
Loss (gain) on disposal of capital assets		114,363	4,620
Changes in non-cash operating balances (A)		(2,101,454)	2,632,016
Net change in cash from operating activities		3,631,944	 6,175,435
CAPITAL		<u> </u>	
Acquisition of tangible capital assets		(4,097,331)	(4,169,709)
Decrease (increase) in work in progress		(243,275)	311,334
Decrease (increase) in prepaid expenditure		20,596	(26,678)
Net change in cash from capital activities		(4,320,010)	(3,885,053)
FINANCING			
Net change in long-term debt		(259,905)	(259,319)
Net change in cash position during the year	, , , , , , , , , , , , , , , , , , , ,	(947,971)	2,031,063
CASH, BEGINNING OF YEAR		6,318,423	4,287,360
CASH, END OF YEAR	\$	5,370,452	\$ 6,318,423

⁽A) Net change in non-cash operating balances includes the net change in taxes receivable, accounts receivable, accounts payable and accrued liabilities and deferred revenue.

TOWNSHIP OF BLANDFORD-BLENHEIM STATEMENT OF CHANGE IN NET FINANCIAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2019

	2019	 2018
Excess of revenue over expenditures (page 4) Amortization of tangible capital assets Acquisition of tangible capital assets (Gain) loss on sale of tangible capital assets Increase in work in progress Increase in prepaid expenditures	\$ 3,865,521 1,753,514 (4,097,331) 114,363 (243,275) 20,596	\$ 1,873,774 1,665,025 (4,169,709) 4,620 311,334 (26,678)
Increase (decrease) in net financial assets NET FINANCIAL ASSETS, BEGINNING OF YEAR	1,413,388 2,115,930	(341,634) 2,457,564
NET FINANCIAL ASSETS, END OF YEAR	\$ 3,529,318	\$ 2,115,930

The Corporation of the Township of Blandford-Blenheim (the Township) is a lower-tier Township in the Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act, Municipal Affairs Act and related legislation.

1. Significant accounting policies

The financial statements of the Township are the representation of management prepared in accordance with Canadian public sector accounting standards.

The focus of these financial statements is on the financial position of the Township and changes thereto. The Statement of Financial Position reports financial assets and liabilities. Financial assets are available to provide resources to discharge existing liabilities or finance future operations. Net financial assets represents the financial position of the Township and is the difference between financial assets and liabilities. This information explains the Township's overall future revenue requirements and its ability to finance activities and meet its obligations.

a. Reporting entity

These statements reflect the financial assets, liabilities, operating revenue and expenditures and accumulated surpluses and changes in investment in tangible capital assets of the Township and all committees of Council.

b. Trust funds

Trust funds and their related operations administered by the Township are not consolidated, but are reported separately on the Trust Funds Financial Statements.

c. Accrual accounting

The accrual basis of accounting recognizes revenue as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

d. Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenue over expense, provides the Change in Net Financial Assets for the year.

1. Significant accounting policies continued

e. Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The costs, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Buildings and structures	15-40 years
Fleet	8-30 years
Machinery, equipment, furniture and fixtures	5-25 years
Infrastructure - transportation	15-50 years
Infrastructure - drainage	80 years
Bridges and other structures	30-80 years
Streetlights	25 years

Amortization is charged for a half year in the year of acquisition and in the year of disposal.

The Township has a capitalization threshold of \$5,000 so that individual assets of lesser value are expensed unless they are pooled because collectively they have a significant value.

i. Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expense as incurred.

ii. Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt. The fair value is also recorded as contributed revenue.

f. Short-term investments

Short-term investments are recorded at cost. Market value approximates cost.

g. Deferred revenue

Grants, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenditures are incurred, services performed, or the tangible capital assets are acquired.

1. Significant accounting policies continued

h. Financial instruments

Financial instruments of the Township consist mainly of cash, accounts and taxes receivable. The carrying values of these financial assets approximate their fair values unless otherwise disclosed.

i. Revenue recognition

Government grants and transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

j. Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Actual results could differ from these estimates.

k. Budget

The Township's Council completes separate budget reviews for its operating and capital budget each year. The approved operating budget for 2019 is reflected on the Statement of Operations and Accumulated Surplus. For capital spending, budgets are set for individual projects and funding for these activities is determined annually and made by transfers from surplus funds and by application of applicable grants or other funds available to apply to capital projects.

2. Trust funds

Trust funds administered by the Township amounting to \$198,493 (2018 - \$198,493) have not been included in the Statement of Financial Position nor have their operations been included in the Statement of Operations and Accumulated Surplus.

3. Investments

The Township does not own any short-term investments.

4. Pension agreements

The Township makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of services and rates of pay. The amount contributed to OMERS for 2019 was \$146,192 (2018 - \$138,063) for current service and is included as an expenditure on the Statement of Operations. The Township had no obligation, as at December 31, 2019, under the past service provisions. The OMERS funding ratio for 2019 is 97.0% (2018 - 96.0%), with the goal of being fully funded by 2025.

5. Operations of School Boards and the Township of Blandford-Blenheim

The Township is required to bill, collect and remit taxation revenue on behalf of the School Boards and the County of Oxford pursuant to provincial legislation. The Township has no jurisdiction or control over the operations of these entities or the setting of their tax rates. Therefore, the taxation, other revenue, expenditures, assets and liabilities with respect to the operations of the School Boards and the County are not reflected in these financial statements. Taxation revenue billed and requisitions paid on behalf of the School Boards and County of Oxford are not reflected in the Statement of Operations and are comprised of the following:

	School Boards	County
Taxation	\$ 3,571,072	\$ 5,286,021
Requisitions	\$ 3,571,072	\$ 5,286,021

6. Deferred revenue

The deferred revenue balance is comprised of the following:

	•	2019	2018
Development charges Federal gas tax OCIF	\$	109,265 1,173,905 59,174	\$ 201,890 985,421 1,089,890
	\$	1,342,344	\$ 2,277,201

7. Net long-term liabilities

a. The balance of long-term liabilities reported on the Statement of Financial Position is made up of the following:

	 2019	2018
Total long-term liabilities, incurred by the Township and outstanding at the end of the year, amount to:	\$ 1,002,161	\$ 1,267,627
Of the long-term liabilities above, the responsibility for payment of principal and interest charges for tile drain loans assumed by individuals. At the end of the year,		
the outstanding principal amount of this liability is:	(51,658)	(57,219)
Net long-term liabilities at the end of the year:	\$ 950,503	\$ 1,210,408

b. Of the net long-term liabilities reported in a. of this note; the minimum principal repayments required are estimated as follows:

	Recoverable from ratepayers	ecoverable om tax rate
2020	\$ 30,503	\$ 230,000
2021	\$	\$ 230,000
2022	\$ -	\$ 230,000
2023	\$ -	\$ 230,000

- c. The long-term liabilities in a. issued in the name of the Township have received approval of the Ontario Municipal Board for those approved on or before December 31, 1992. Those approved on or after January 1, 1993 have been approved by by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs.
- **d.** The Township is contingently liable for long-term liabilities with respect to tile drainage loans. The total amount outstanding as at December 31, 2019 is \$51,658 (2018 \$57,219) and is not recorded on the Statement of Financial Position.
- e. The Township paid interest on its long-term liabilities of \$36,136 (2018 \$44,078).

8. Accumulated surplus

The accumulated surplus is comprised of the following:

	201	9 2018
Surplus		
Operations	\$ 163,82	1 \$ 381,232
Invested in tangible capital assets	37,169,24	7 34,704,345
Reserves	4,602,74	, ,
	\$ 41,935,81	1 \$ 38,070,290

9. Tax revenue

Property tax billings are prepared by the Township based on an assessment roll prepared by the Municipal Property Assessment Corporation. All assessed property values in the Township were reviewed and new values established based on a common valuation date which was used by the Township in computing the 2019 property tax bills. Property tax revenue and tax receivables are subject to appeals which may not have been heard yet. Any supplementary billing adjustments made necessary by the determination of such appeals will be recognized in the fiscal year they are determined and the effect shared with the Township of Blandford-Blenheim and the appropriate school boards.

10. Commitment

The Township entered into a policing contract that expires on December 31, 2019 with the Ontario Provincial Police. The contracted amount paid for 2019 was \$961,020 (2018 - \$941,256).

11. Public sector salary disclosure

There are two employees paid a salary, as defined in the Public Sector Disclosure Act, 1996 of \$100,000 or more by the Township.

12. Contaminated sites

The Township has reviewed their land inventory in accordance with PSAB 3260 for possible contamination. The Township has not recognized a liability for contaminated sites as the Township does not expect that future economic benefits will be given up for remediation of any properties.

13. Segmented information

Segmented information is presented on Schedule 2. The Township is a diversified Township and provides a wide range of services to its citizens including police, through contracted services, fire, transportation and community services, including recreation and planning. The general government segment includes such functions as finance, council and administrative offices.

14. Annexation

On August 17, 2005 the Minister of Municipal Affairs and Housing issued a restructuring order to allow an area of approximately 2,900 acres to be annexed into the Corporation of the City of Woodstock from the Township. The effective date of the annexation was September 1, 2005. The Township and the City of Woodstock also entered into a compensation agreement whereby the City will effectively pay the Township a base amount for the loss of current tax revenue and a percentage of future tax revenue. The future tax revenue will depend on the level of development of the annexed lands. This compensation is included in Government Grant revenue on the Statement of Operations and Accumulated Surplus.

15. Subsequent event

In March 2020, the Province of Ontario declared a state of emergency in response to the COVID-19 virus. The Township has followed the Provincial directions regarding essential services and as a result has had to close some of its services. It is unclear the total financial impact the COVID-19 virus will have on the Township. Council and staff continue to monitor the situation.

TOWNSHIP OF BLANDFORD-BLENHEIM SCHEDULE OF TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2019

	Land and Land Improvements	Buildings	Fleet	Machinery and Equipment	Furniture and Fixtures	Bridges and Roads	2019 Total	2018 Total
COST Balance, beginning of year	\$ 5,374,525	\$ 8,645,701	\$ 4,570,556	\$ 3,020,557	\$ 1,158,271	\$ 41,602,303	\$ 64,371,913	\$ 60,731,677
Add: Additions during the year	144,787	182,501	200,565	18,951	8,751	3,541,776	4,097,331	4,169,709
Less: Disposals during the year	1	1	(21,026)	ı	1	(847,897)	(868,923)	(529,473)
Balance, end of year	5,519,312	8,828,202	4,750,095	3,039,508	1,167,022	44,296,182	67,600,321	64,371,913
ACCUMULATED AMORTIZATION Balance, beginning of year	601,510	3,077,588	2,393,850	1,134,144	535,400	20,936,337	28,678,829	27,538,657
Add: Amortization during the year	63,838	276,995	292,165	201,744	60,773	857,999	1,753,514	1,665,025
Less: Disposals during the year	i	1	(21,026)	,	1	(733,534)	(754,560)	(524,853)
Balance, end of year	665,348	3,354,583	2,664,989	1,335,888	596,173	21,060,802	29,677,783	28,678,829
NET BOOK VALUE OF TANGIBLE CAPITAL ASSETS	\$ 4,853,964	\$ 5,473,619	\$ 2,085,106	\$ 1,703,620	\$ 570,849	\$ 23,235,380	\$ 37,922,538	\$ 35,693,084

This schedule is provided for information purposes only.

TOWNSHIP OF BLANDFORD-BLENHEIM SCHEDULE OF SEGMENTED INFORMATION FOR THE YEAR ENDED DECEMBER 31, 2019

	General Government		Protective Services	Trans	Transportation	Health	д	Rec	Recreation and Culture	Plann Devel	Planning and Development		Total
REVENUE	6 5 314 470	9		6		6		6					
I dyaliuli I Iser fees	5,514,419 46,774		- PCE 8CP	A	- 46 117	A	- 65 373	A	י בדיני כול כ	æ	1 000 1	'n	5,314,479
Government grants	2.450.393		86.738		191 364		C/C,CO		242,373		31,809		2764644
Investment income	117.133				-		4.774		' '		350		177 764
Penalty and interest on taxes	156,651		•		,				1)		156.651
Other	•		30,237		1		•		19.227		,		49.464
Capital revenue	(111,012)	_	73,317		2,495,862		•		112,855				2,571,022
	7,973,918		621,616		2,733,343		70,147		374,455		65,317		11,838,796
EXPENDITURES													
Salaries and benefits	574,904		538,046		838,043		52,497		374,332		57,930		2,435,752
Materials, goods and services	271,143		1,582,325		1,470,240		82,788		368,481		9,032		3,784,009
Amortization	37,346		217,156		1,192,046		92		298,720		8,170		1,753,514
	883,393		2,337,527		3,500,329		135,361		1,041,533		75,132		7,973,275
EXCESS OF REVENUE OVER EXPENDITURES	\$ 7,090,525	89	(1,715,911)	89	(766,986)	so.	(65,214)	89	(667,078)	89	(9,815)	€9	3,865,521

This schedule is provided for information purposes only.